

**SECRET**

3 April 1972

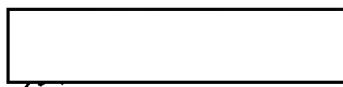
MEMORANDUM FOR: Director, Office of Economic Research

SUBJECT : Expression of Appreciation for Work  
of OER's Publications Staff

1. On several occasions in recent weeks OER's Publications Staff has done outstanding work in editing and publishing papers related to Indochina. These papers were all done in response to high level -- e.g., White House -- requests, and they all had to meet punishing deadlines. Most recently, the staff worked much of the night of 30-31 March to complete two fairly lengthy memoranda, which had been requested by the NSC, on probable North Vietnamese political and military strategy over the next six months.

2. I want to express my official and personal appreciation for this fine work, and for the uncomplaining good humor with which it was done. Most of the papers which your Publications Staff has done for us have not been written solely by OER; major segments have been written by other components of the Agency. In every case, your people have willingly turned out the papers even though, technically speaking, parts of them were not even in OER's bailiwick.

3. Please convey my very warm regards and thanks for a job well done to your associates who did the work, often at the sacrifice of their weekends and evenings.



George A. Carver, Jr.  
Special Assistant for Vietnamese Affairs

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